

## VINACONTROL GROUP CORP (VNC-HNX)

### Embrace the new wave of international commerce

- Since 2014, profit has showed positive growth signal
- The main segment has faced difficult times from fierce competition
- Inspection authorized by State Organizations – a spark in long-term plan
- Breakthrough growth opportunity comes from service line expansion?

#### Outlook:

VNC does business (operates) in inspection industry – a specific service associated with export-import activity. Thus, in the context of foreign trade improvement, especially when the trade agreement will be concluded early, the enterprise can record positive performance. Notably, VNC has currently provided services for all domestic goods traders, except the FDI traders.

Due to fierce competitive pressure in the main segment (providing certificate of inspection), boosting the supply of quality certificate authorized by State Management Organizations is considered as an appropriate strategy to deal with this issue. We concern about a risk that policy change related one-door customs clearance mechanism would impact its workload. However, it takes time for the policy to be implemented. According to RongViet Research, with the current business conditions, VNC will grow stably with the industry rate.

There are still opportunities for VNC to reach outstanding growth if it expands actively in the service chain. We expect the strategy partners after SCIC divestment will take this orientation as high feasibility of potential services. According to our best scenario built, foreign brands in similar industry should become partners. However, SCIC detailed divestment plan has not been announced.

With relatively attractive cash dividend, long-term investors with value could consider this stock. If excluded the risk of low liquidation, we recommend **NEUTRAL** in **LONG-TERM** with target price of **VND 28,900**

#### Key financials

| EOY (VND bn)        | FY2013 | FY2014 | 3M/2015 | FY2015E | FY2016F |
|---------------------|--------|--------|---------|---------|---------|
| Net Revenue         | 297.7  | 363.5  | 249.9   | 425.3   | 474.2   |
| % chg               | 13.9%  | 22.1%  | 14.0%   | 17.0%   | 11.5%   |
| NPAT                | 15.9   | 24.7   | 18.4    | 28.0    | 31.2    |
| % chg               | -33.6% | 55.8%  | 18%     | 13.4%   | 11.2%   |
| EBIT margin (%)     | 5.3%   | 6.8%   | 7.4%    | 6.6%    | 6.6%    |
| ROA (%)             | 7.2%   | 10.6%  |         | 10.8%   | 10.9%   |
| ROE (%)             | 9.8%   | 14.9%  |         | 15.7%   | 16.2%   |
| EPS (VND)           | 1,510  | 2,352  |         | 2,668   | 2,967   |
| Adjusted EPS (VND)  | 1,510  | 2,352  |         | 2,668   | 2,967   |
| Book value (VND)    | 15,368 | 16,231 |         | 17,534  | 18,823  |
| Cash dividend (VND) | 1,250  | 1,500  |         | 1,200   | 1,500   |
| P/E (x)             | 7.5    | 7.9    |         | 9.8*    | 8.8*    |
| P/BV (x)            | 0.7    | 1.1    |         | 1.5*    | 1.4*    |

Source: VNC, RongViet Securities, \* Market price@ 14/08/2015

## NEUTRAL

|                    |        |
|--------------------|--------|
| Market price (VND) | 26,100 |
| Target price (VND) | 28,900 |

|                   |           |
|-------------------|-----------|
| Investment period | LONG TERM |
|-------------------|-----------|

#### Stock Info

|                                 |                 |
|---------------------------------|-----------------|
| Sector                          | Support service |
| Market Cap ( VND bn)            | 270.89          |
| Current Shares O/S              | 10,499,560      |
| Beta                            | 0.15            |
| Free float (%)                  | 49.47           |
| 52 weeks High*                  | 26,000          |
| 52 weeks Low*                   | 14,500          |
| Avg. Daily Volume (20 sessions) | 15,289          |



#### Price performance (%)

|                 | 3M   | 1Y   | 3Y    |
|-----------------|------|------|-------|
| VNC             | 22.9 | 77.9 | 337.3 |
| Support service | 5.7  | 49.4 | 268.6 |
| VN30 Index      | 3.9  | -6.7 | 15.6  |
| VNIndex         | 2.1  | -0.5 | 16.4  |

#### Major Shareholders (%)\*

|                                  |      |
|----------------------------------|------|
| SCIC                             | 30.0 |
| Barca Global Master Fund, L.P    | 10.5 |
| Intereffekt Investment Funds N.V | 4.96 |
| Bui Duy Chinh                    | 4.03 |
| Foreigner investor room (%)      | 33.5 |

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### VNC provides goods inspection and assessment business services

Goods inspection service is known as a key link in foreign trade activity. Through professional and technical measures, inspection companies will determine the actual goods' conditions (quality, specification, quantity, weight, packaging, safety, hygiene and value). Then, a certificate of inspection will be provided to the required parties. This is one of the necessary documents for international trade and customs clearance process.

Currently, VNC has focused on two main services: (1) inspection in import-export, domestic trade activities to provide certificate for delivery documents, (2) inspection at the requirements of the Authorized State Management Organizations. The service (2) was derived from the target of checking import goods quality according to technical barriers; specified in the Law on product and goods quality. However, **certificate of quality** is used only in the state management process, which is entirely a separate process from **certificate of inspection**.

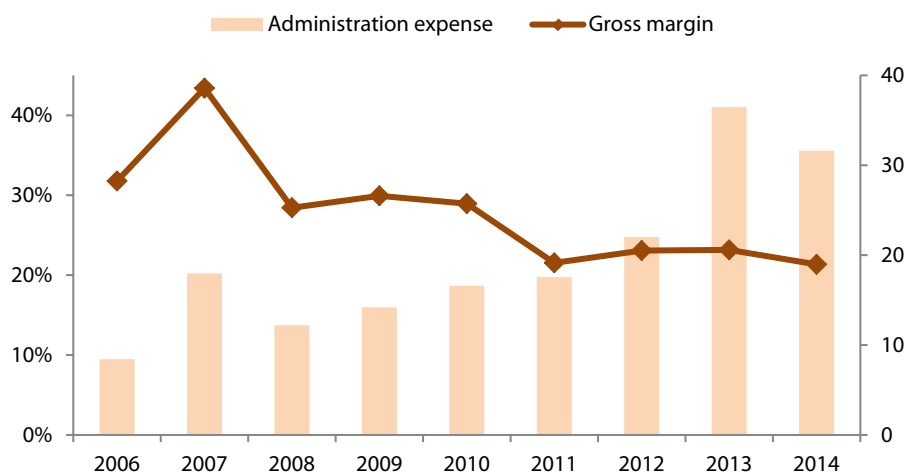
Because this service's platform and customer relationships based on prestige, brand reputation is a prerequisite for success. Being the first enterprise doing inspection business in Vietnam and having standard regulations, VNC has achieved large market share (~40%) with experienced and professional inspection team. VNC brand, thus, has gradually become more and more popular.

### Since 2014, profit has showed positive growth signal, thanks to international trade improvement

It can be seen that, in years before 2010, VNC growth rate had hit impressive record when CARG of revenue and PAT respectively reached 40% and 50%. However, during the period of 2011-2013, the growth slumped, even negative growth in PAT. In terms of gross margin, the rate also significantly dropped from 33% (average of period 2006-2015) to 25%

According to VNC, the global economic recession has led to the domino effect; particularly, a sharp decrease in amount of trading goods has caused exporters and importers' bankrupt. The number of customers using inspection services, thus, has been affected. Thus, VNC had to share this difficulty with its customer through cost reduction, payment deadline expansion, as a result, there were bad debts due to customers 'losing payment ability. During 2013, VNC actively provisioned for them. Thus, management cost increased by 64% yoy

**Figure: Gross margin and administration expense in 2006-2014**



Source: VNC

Since early 2014, with recovery of economy and foreign trade, VNC has returned to growth track. 2014 revenue and PAT significantly increased, respectively by 22% and 55% yoy. As mentioned above, in 2013, VNC provisioned bad debt (~ VND 7 billion). If excluding this provision, 2014 PAT actually increased by 16% yoy instead of the figure 55%.

We recognized that optimistic change in PAT was mainly based on revenue when gross margin did not show any improvement. In the future, the trend would continue as cost of sales will increase the remaining market share in tough competition situation. Net profit margin, therefore, will only recover with slow speed and be hard to come back to the level during previous golden age.

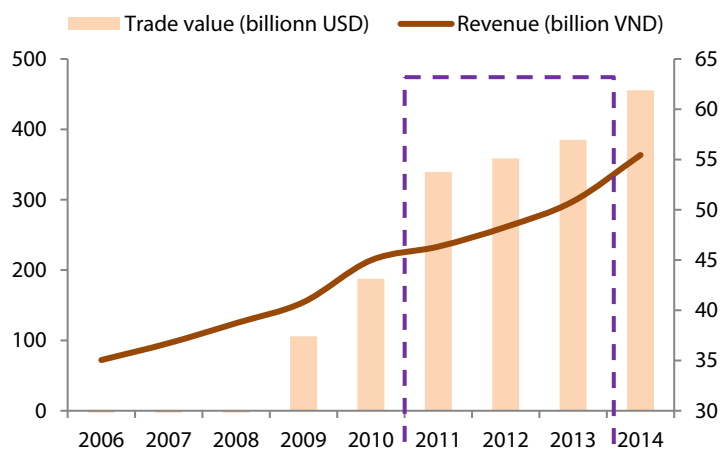
With positive 6.52% forecasted growth of export-import goods (as BMI) in 2015-2019 thanks to of the conclusion of several free trade agreements, we expect that the inspection industry, namely VNC, will get benefit.

### The main segment has faced difficult times from fierce competition

Providing certificate of inspection is a key business of inspection industry companies. At the moment, the market divides into 2 segments: domestic import-export corporations and FDI ones. In particular, FDI segment has accounted for ~70% total trade turnover; the remaining is for domestic sector. National inspection companies have competed in small domestic "pie" (only 30%). In FDI segment, foreign inspectors have predominated. The reasons are (1) foreign brands have branches in many nations to take advantage of solving claims, (2) inspection activity in Vietnam is just one of steps in risk and quality management contracts signed between foreign inspectors and multinational corporations

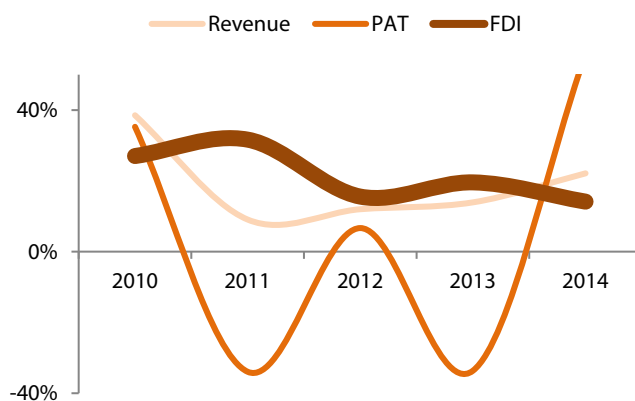
The fact is close to VNC data when VNC revenue shift has been similar to growth of domestic trade turnover. Conversely, there is no such correlation in the FDI segment. It means that VNC has less or even not participated in FDI goods inspection field

**Figure: Revenue and trade turnover in domestic sector**



Source: GSO

**Figure: Growth of revenue, PAT and and trade turnover in FDI sector**

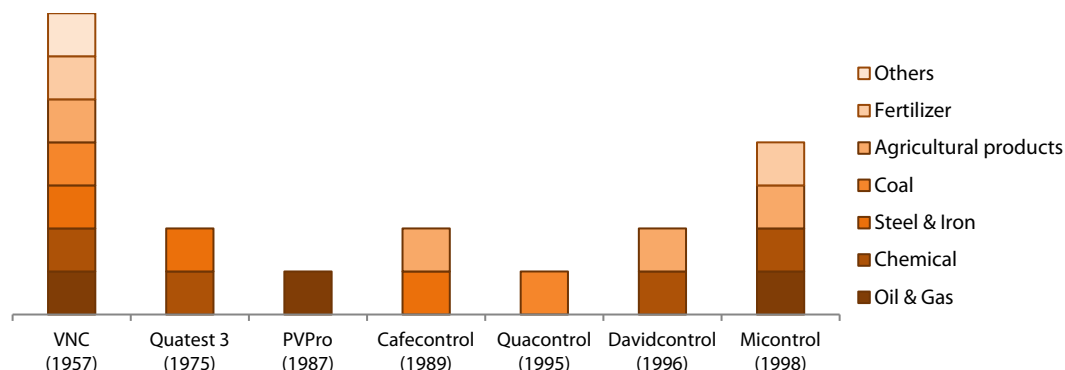


Source: GSO

In terms of trade relationship, foreign importers often play a role of choosing inspectors and tend to select foreign ones to reduce risks, especially in the first contracts with Vietnamese partners. Thus, it is unavoidable that they have expanded in domestic segment. In our observation, rise of foreign firms such as SGS, Bureau Veritas (BV), has gradually taken the market share in sectors which VNC has previous had advantages i, such as rice, crude oil and consumer goods. Therefore, foreign factor has been a major concern for VNC.

Additionally, we also noticed a tendency of Ministries Associations establishing their own inspection companies to serve managed products in order to cut costs and accelerate process time. There are more popular firms as: Quatest 3 (Ministry of Science and Technology), Café control (Ministry of Agricultural and Rural Development)

**Figure: Year established and main goods inspection of key local companies**



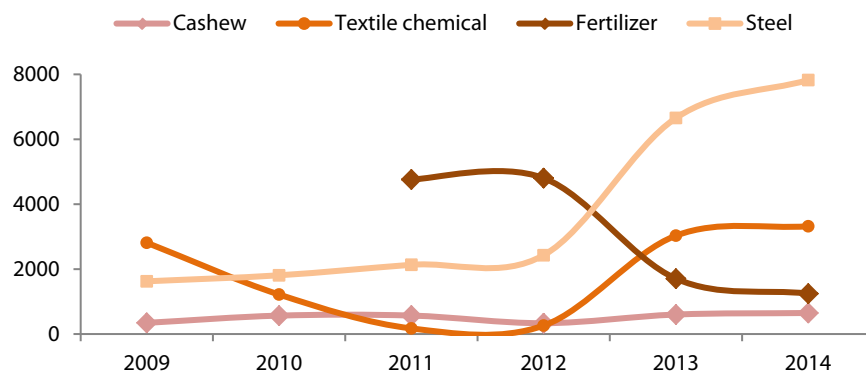
Source: RongViet Reseach

VNC is in under competitive pressure from national and foreign rivals. This is a common trend when the market share battles have become tougher in every field. However, under the provided information from VND, we believe that VNC "certificate of inspection" segment could maintain market share and grow with a speed, equivalent to international trade growth in national sector.

#### **Inspection authorized by State Organizations – a spark in long-term plan.**

Acknowledging the competitive pressure in "certificate of inspection" segment, VNC has actively promoted the service which is authorized by State Management Organizations to check imported goods quality and technical requirement. According to VNC, the revenue proportion increased from 5% in the previous to 20% (2014) with 4 main products: cashew, fertilizer, textile chemical and steel.

**Figure: Import value of cashew, textile chemical, fertilizer, steel (million USD)**



Source: GSO

There can be a significant growth opportunity in this service thanks to signing of several free trade agreements. As Vietnamese production did not catch up with the world, so the trade liberalization will go hand in hand with Government policies to support domestic manufacture. Thus, there can be a strong increase in technical barriers to protect national producers in certain period of times; consequently, raising the amount of requirement orders relating to import goods quality inspection. We

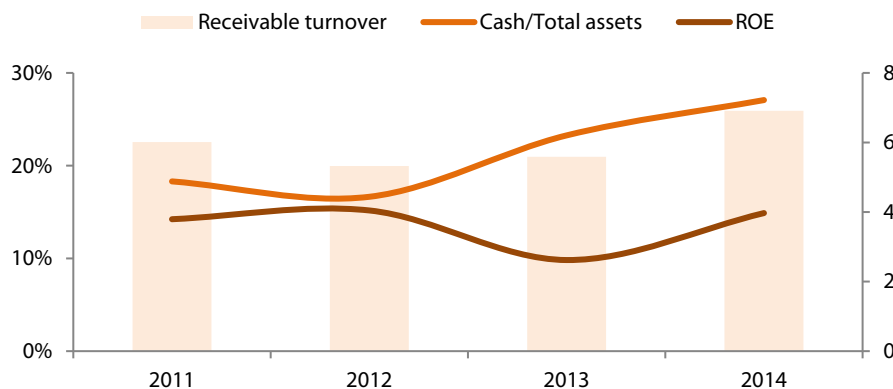
assessed that this service expansion is an appropriate orientation when VNC can take advantage of the leading position with large capacity and modern technology in the playground of only internal inspectors.

In spite of optimistic outlook, we also considered some of following concerns: (1) foreign firms are applying for license of joining this segment, therefore raising competition; (2) this segment depends entirely on State management organizations according to one-door customs clearance mechanism (draft). Accordingly, State organizations will receive orders from corporations, and then deliver to inspectors. While in the past, requesters and inspectors directly settled deals. In this mechanism, the advantage of long-term relationship with importers almost is out of effectiveness. Nevertheless, it takes time for this mechanism to come into force when draft is only in phase of receiving comment from Ministries. Besides, with prestige and high capacity, VNC still can get a large number of contributed requirements in advantaged fields

### Breakthrough growth opportunity comes from service line expansion?

VNC has currently done business with good financial indicators. The ratio of cash remains 20% while turnover of inventory and receivable account are quite high. Especially, the debt proportion in recent years has equaled to ~ 0%. Additionally, after operating the steel examination laboratory (worth VND 3 billion), there are no large published investments, if excluding some office constructions. However, compared with cash and cash equivalent amount of ~VND 52 billion, these investments do not raise concerns. Thus, financial indicator will keep on positive track. On the other hand, non-using debt makes VNC not benefit from current low interest rate as well as support ROE improvement.

**Figure: VNC financial ratios in 2011–2014.**



Source: GSO

In accordance with our research, foreign inspectors in Vietnam provide many services that VNC has not yet supplied such as certification of international standards, risk management, looking for goods standardized supplies,... Hence, if VNC decide to do the service of providing certificate including ISO, Global Gap, it would benefit the Company. The reason is that in the integration context, manufacturing enterprises, farms have to meet international standards of ISO, Global Gap to enhance competitiveness to easily penetrate in developed countries, so increasing this service demand. Additional, due to non-long validation of certificates will lead re-assessment demand. Thus potential growth of the business is quite large. Obviously, there is a chance for VNC to boost performance, but wheather the enterprise will implement this strategy, which will depend on the dynamism and dertermination of BOM.

Another expected highlight is the SCIC divestment. Currently, SCIC has owned 30% of total shares and planned to withdraw in this year. According to RongViet Research, VNC will benefit from change in

major shareholder if partner in the deal is a foreign inspection firm. In this case, VNC will have chance to become a link in risk and quality management contracts between multinational corporations and parent inspection companies; thus, taking part in FDI segment. Moreover, VNC will transferr the license of providing certificate of quality to ISO, Global Gap,... as well as other services from parent firm to solve the significant growth issue. Therefore, as our opinion, this scenario will bring positive transformation for VNC in the future. However, detailed divestment plan has currently not been announced.

### **Outlook**

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Unit: billion VND

| <b>INCOME STATEMENT</b> | <b>FY2013</b> | <b>FY2014</b> | <b>FY2015F</b> | <b>FY2016F</b> |
|-------------------------|---------------|---------------|----------------|----------------|
| Revenue                 | 297.7         | 363.5         | 425.3          | 474.2          |
| COGS                    | 228.8         | 285.9         | 334.7          | 373.2          |
| <b>Gross profit</b>     | <b>68.9</b>   | <b>77.6</b>   | <b>90.6</b>    | <b>101.0</b>   |
| Selling Expense         | 14.2          | 17.3          | 21.0           | 22.8           |
| G&A Expense             | 36.5          | 31.6          | 37.6           | 42.7           |
| Finance Income          | 3.1           | 3.0           | 3.3            | 3.6            |
| Finance Expense         | 0.0           | 0.1           | 0.2            | 0.2            |
| Other profits           | 0.4           | 0.3           | 0.4            | 0.4            |
| <b>PBT</b>              | <b>21.8</b>   | <b>32.0</b>   | <b>35.7</b>    | <b>39.6</b>    |
| Prov. of Tax            | 5.7           | 7.0           | 7.7            | 8.4            |
| Minority's Interest     | 0.3           | 0.3           | 0.0            | 0.0            |
| <b>NPAT</b>             | <b>15.9</b>   | <b>24.7</b>   | <b>28.0</b>    | <b>31.2</b>    |
| EBIT                    | <b>21.8</b>   | <b>32.1</b>   | <b>35.7</b>    | <b>39.6</b>    |
| EBITDA                  | 29.3          | 32.1          | 45.4           | 50.2           |

Unit:%

| <b>FINANCIAL RATIO</b>    | <b>FY2013</b> | <b>FY2014</b> | <b>FY2015F</b> | <b>FY2016F</b> |
|---------------------------|---------------|---------------|----------------|----------------|
| <b>Growth</b>             |               |               |                |                |
| Revenue                   | 13.9          | 22.1          | 17.0           | 11.5           |
| Operating Income          | -22.4         | 56.8          | 11.7           | 11.2           |
| EBITDA                    | 4.0           | 9.3           | 41.6           | 10.7           |
| EBIT                      | -22.6         | 46.7          | 11.4           | 11.0           |
| PAT                       | -33.6         | 55.8          | 13.4           | 11.2           |
| Total Assets              | 1.9           | 11.1          | 12.0           | 8.1            |
| Equity                    | 0.0           | 5.6           | 8.8            | 7.4            |
| Internal growth rate      | 0.1           | 7.0           | 8.7            | 8.0            |
| <b>Profitability</b>      |               |               |                |                |
| Gross profit/Revenue      | 23.2          | 21.3          | 21.3           | 21.3           |
| Operating profit/ Revenue | 6.1           | 7.9           | 7.5            | 7.5            |
| EBITDA/ Revenue           | 9.9           | 8.8           | 10.7           | 10.6           |
| EBITDA/ Revenue           | 7.3           | 8.8           | 8.4            | 8.4            |
| Net margin                | 5.3           | 6.8           | 6.6            | 6.6            |
| ROAA                      | 7.2           | 10.6          | 10.8           | 10.9           |
| ROIC or RONA              | 13.4          | 19.0          | 19.8           | 20.3           |
| ROAE                      | 9.8           | 14.9          | 15.7           | 16.2           |
| <b>Efficiency (x)</b>     |               |               |                |                |
| Receivable Turnover       | 5.6           | 6.9           | 7.2            | 7.0            |
| Inventory Turnover        | 35.3          | 73.9          | 69.5           | 68.0           |
| Payable Turnover          | 4.1           | 4.4           | 4.2            | 4.1            |
| <b>Liquidity (x)</b>      |               |               |                |                |
| Current                   | 2.1           | 2.0           | 1.9            | 1.9            |
| Quick                     | 2.1           | 1.9           | 1.8            | 1.8            |
| <b>Solvency</b>           |               |               |                |                |
| Total Debt/Equity         | 35.5          | 42.9          | 47.0           | 48.0           |
| Current Debt/Equity       | 0.0           | 0.2           | 0.5            | 0.5            |
| Long-term Debt/ Equity    | 0.0           | 0.3           | 0.3            | 0.3            |

Unit: billion VND

| <b>BALANCE SHEET</b>                             | <b>FY2013</b> | <b>FY2014</b> | <b>FY2015F</b> | <b>FY2016F</b> |
|--------------------------------------------------|---------------|---------------|----------------|----------------|
| Cash and equivalents                             | 51            | 66            | 75             | 79             |
| Short-term investment                            | 4             | 8             | 9              | 10             |
| Receivables                                      | 51            | 54            | 64             | 71             |
| Inventories                                      | 3             | 4             | 5              | 6              |
| Other current assets                             | 11            | 10            | 11             | 12             |
| <b>Total Current Asset</b>                       | <b>121</b>    | <b>142</b>    | <b>164</b>     | <b>178</b>     |
| Tangible Fixed Assets                            | 74            | 77            | 80             | 81             |
| Intangible Fixed Assets                          | 15            | 16            | 19             | 22             |
| Construction in Progress                         | 2             | 2             | 3              | 6              |
| Investment Property                              | 0             | 0             | 0              | 0              |
| Long-term Invest ment                            | 5             | 4             | 4              | 4              |
| Other long-term assets                           | 5             | 5             | 5              | 6              |
| Goodwill                                         | 0             | 0             | 0              | 0              |
| <b>Long-term Asset</b>                           | <b>100</b>    | <b>103</b>    | <b>110</b>     | <b>119</b>     |
| <b>Total Asset</b>                               | <b>221</b>    | <b>245</b>    | <b>275</b>     | <b>297</b>     |
| Payables                                         | 13            | 17            | 20             | 23             |
| Other current liabilities                        | 44            | 55            | 66             | 71             |
| Current Debt                                     | 0             | 0             | 1              | 1              |
| Long-term Debt                                   | 0             | 0             | 0              | 1              |
| Other long-term liabilities                      | 1             | 0             | 0              | 0              |
| <b>Total Liability</b>                           | <b>57</b>     | <b>73</b>     | <b>87</b>      | <b>96</b>      |
| <b>Owner's Equity</b>                            | <b>161</b>    | <b>170</b>    | <b>184</b>     | <b>198</b>     |
| Capital                                          | 105           | 105           | 105            | 105            |
| Retained Earnings                                | 9             | 18            | 30             | 40             |
| Funds & Reverses                                 | 47            | 47            | 49             | 52             |
| <b>Others</b>                                    | <b>0</b>      | <b>0</b>      | <b>1</b>       | <b>2</b>       |
| <b>Total Equity</b>                              | <b>161</b>    | <b>170</b>    | <b>186</b>     | <b>199</b>     |
| Minority's Interest                              | 2             | 2             | 2              | 2              |
| <b>TOTAL RESOURCES</b>                           | <b>220</b>    | <b>245</b>    | <b>275</b>     | <b>297</b>     |
| <b>CASHFLOWSTATEMENT</b>                         | <b>FY2013</b> | <b>FY2014</b> | <b>FY2015F</b> | <b>FY2016F</b> |
| Pretax Income                                    | 21.8          | 32.0          | 35.7           | 39.6           |
| -Depreciation                                    | 7.5           | 9.2           | 9.7            | 10.6           |
| -Adjustments                                     | 4.4           | -0.7          | 0.0            | 0.0            |
| +/- Working capital                              | 2.9           | -0.8          | -6.7           | -10.7          |
| <b>Net Operating CF</b>                          | <b>36.6</b>   | <b>39.7</b>   | <b>38.6</b>    | <b>39.4</b>    |
| +/- Fixed Asset                                  | -11.6         | -13.0         | -16.2          | -18.1          |
| +/- Deposit, equity investment                   | 0.1           | -0.6          | 3.7            | 0.0            |
| Interest, cash dividend, shared profits received | 2.0           | 1.4           | 0.0            | 0.0            |
| <b>Net Investing CF</b>                          | <b>-9.6</b>   | <b>-12.3</b>  | <b>-12.6</b>   | <b>-18.1</b>   |
| +/- Capital                                      | 0.6           | 0.0           | 0.0            | 0.0            |
| +/- Debt                                         | 0.0           | 0.7           | 0.6            | 0.1            |
| Dividend paid + Other exp. from retained profits | -12.5         | -13.0         | -17.9          | -17.6          |
| <b>Net Financing CF</b>                          | <b>-11.9</b>  | <b>-12.2</b>  | <b>-17.3</b>   | <b>-17.5</b>   |
| +/- cash & equivalents                           | 15.2          | 15.2          | 8.7            | 3.9            |
| <b>Beginning cash &amp; equivalents</b>          | <b>36.0</b>   | <b>51.2</b>   | <b>66.5</b>    | <b>75.2</b>    |
| Impact of exchange rate                          | 0.0           | 0.0           | 0.0            | 0.0            |
| <b>Ending cash &amp; equivalents</b>             | <b>51.2</b>   | <b>66.5</b>   | <b>75.2</b>    | <b>79.0</b>    |



## COMPANY REPORT

This report is created for the purpose of providing investors with an insight into the discussed company that may assist them in the decision-making process. The report comprises analyses and projections that are based on the most up-to-date information with the objective which is to determine the reasonable value of the stock at the time such analyses are performed. Through this report, we strive to convey the complete assessment and opinions of the analyst relevant to the discussed company. To send us feedbacks and/or receive more information, investors may contact the assigned analyst or our client support department.

## RATING GUIDANCE

| Ratings<br>Return Potential         | BUY  | ACCUMULATE | NEUTRAL     | REDUCE       | SELL  |
|-------------------------------------|------|------------|-------------|--------------|-------|
| Intermediate- term (up to 6 months) | >20% | 10% to 20% | -5% to 10%  | -15% to -5%  | <-15% |
| Long-term (over 6 months)           | >30% | 15% to 30% | -10% to 15% | -15% to -10% | <-15% |

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**RongViet Securities Corporation (RongViet)** was established in 2007, licensed to perform the complete range of securities services including: brokerage, financial investment, underwriting, financial and investment advisory and securities depository. RongViet now has an operating network that spreads across the country. Our major shareholders, also our strategic partners, are reputable institutions, i.e. Eximbank, Satra, Viet Dragon Fund Management, etc... Along with a team of the professional and dynamic staffs, RongViet has the man power as well as the financial capacity to bring our clients the most suitable and efficient products and services. Especially, RongViet was one of the very first securities firms to pay the adequate attention to the development of a team of analysts and the provision of useful research report to investors.

The **Analysis and Investment Advisory Department** of RongViet Securities provides research reports on the macro-economy, securities market and investment strategy along with industry and company reports and daily and weekly market reviews

### Network

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